



16th January 2019

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**Sent via email**

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Dear Penny

I am delighted to see that DToCs across Maidstone and Tunbridge Wells fell once again in December to 3.2%. This is the lowest level for nearly five years. I would like to thank you and your team for all your hard work in delivering this position.

Since coming to MTW I have had good feedback on the operational relationship between our teams. It is great to see this translated into real benefits for local people.

With best wishes,

Yours sincerely

**Miles Scott**  
**Chief Executive**

Cc: Glenn Douglas, Accountable Officer/Chief Executive, Kent and Medway STP  
Paul Carter CBE, Leader, Kent County Council  
Bob Bowes, Clinical Chair, West Kent CCG  
Ian Ayres, Managing Director, Medway North and West Kent CCGs